

## Global Quality Policy

## At Linde, we are all committed to:

Value our customers and fulfill our company mission of making our world more productive

Design, produce and deliver safe, reliable products and services that meet customer expectations

Drive operational excellence with a culture of continuous improvement

Comply with applicable laws, regulations and internal requirements

Maintain an effective management system

Linde's Management Committee and global leadership are committed to the full implementation of this Quality policy.

Armando Botello, Business President RUI & REN